How will the high school graduate decline impact your institution, sector and state higher education system?

- My Institution Capital Community College
 - Fall 2020 HC 2,718, FTE 1413
 - 36% Black, 29% Hispanic, 23% Caucasian, 5% Asian, 7% Other
 - 80% Part time, average age 28, 71% female and 29% male
 - Will have an impact but hopefully we're able to maintain "market share" of our "bread and butter" –
 adult learner
- Sector CT Community Colleges, 12 Community Colleges
 - Will impact, however, consolidation plans underway (CT State Community College 2023) will blunt the economic impact of an enrollment decline
 - Competition with four year public and private institutions
- State Higher Education System
 - Ivy and small ivy institutions (Yale, Wesleyan, Trinity, Connecticut College) with national and international draw will continue to meet enrollment goals
 - University of Connecticut (Research 1) may eventually experience enrollment pressures during the period. Regional campuses will experience increased competition and enrollment challenges.
 - State public universities (CCSU, ECSU, WCSU, and SCSU) will face enrollment challenges and will become
 more diverse
 - Private college and universities heightened competition
 - Will they all survive?
 - More mergers (i.e. Goodwin University and University of Bridgeport)?
 - Regional competition for New England and Tri State Students

What plans are you making now and considering for the future because of the decline and changing demography of graduates?

- CT is in the process of merging its 12 independently accredited institutions into one institution, the CT State Community College
 - Anticipated cost reduction
 - Scale and enterprise opportunities
 - Improved student outcomes and flexibility
- Equity Minded and Mindful
- Strengthening of transfer Transfer Articulation Pathway Program
- Free community college Pledge to Advance Connecticut (PACT)
- Workforce and Continuing Education Innovation
- Retention...Retention...Retention...

How will the decline in traditional high school graduates impact your enrollment strategies?

- Augmentation of adult learner recruitment
 - Must ensure program is designed to meet adult learner needs (i.e. child care, times, distance based, pace, etc.)
- Increasing dual enrollment yield rate
- Improved Consumer Education The Wise Economic Decision
- Marketing non credit degree options to high school students
 - Gen Z Ideology
 - Non credit on ramps "Next Step Program" Pilot